

# Operational project management

# Link to the ENPC international seminars

15<sup>th</sup> to 19<sup>th</sup> of June 2015

4 400 € Ex VAT Lunches

Paris

45027

Organization

**Virginie Pac** 

Metratech

Coordination

Apte System

Consultant

Alain COINTET

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Catherine LAVAL

included

Functional analysis and system risk control

By the end of the seminar, the trainees will have acquired the elements of knowledge and methods allowing them to :

- Evaluate contributions of a systematic and functional approach to specify needs and to obtain consensuses,
- Know innovating approaches for risk control based on "defence in depth" concept and its application to complex system as well as railway transports
- Use these tools to model and manage existing system but also anticipate and help with decisions according to system evolutions

#### Targeted audience

Decision makers and managers in charge of infrastructure projects or transport systems, managers in charge of defining service quality and safety policies, advisers and consultants in transport projects, risk control expert

#### Monday, 15<sup>th</sup> of June

9h30 J-Olivier LAVALPFC-Metratech

Opening of the seminar

■ 10h00 Catherine LAVAL Apte System

# Succinct history and basic principles

- Benefits of approach within upstream phase while expressing needs and design choices

- Association of the quality of services offered to the users and the economic profits

# Expression of needs and constraints

- How to elaborate a functional needs specification?

- How to exploit a systematic approach to control and innovate?

- How to formalize the awaited services of a system, of equipment, of an
- organization or of a data processing system? - How to understand, to formulate and to

- How to Understand, to formulate and to classify needs and constraints according to a hierarchical system for the different stakeholders

# Tuesday, 16<sup>th</sup> of June

#### 9h30Catherine LAVAL Apte System

- Understand engineering of complex systems

- Establish scenario of possible solutions - Objective criteria for evaluation and
- choice of the solutions just necessary - Apply approach and tools for qualitative
- and economic diagnose
- Anticipate the risks related to the environment and the choice of design

# ■ 14h00Alain COINTET Consultant

# **Risks control**

Notions of hazard, risk, safety and security

- Risk policy elaboration and implementation

- From policy to techniques and tools for analysis precursors and indicators follow-up, qualitative and quantitative approaches

# Wednesday, 17<sup>th</sup> of June

#### 9h30Jean-Louis GALANO Consultant

- What is a danger? A risk?

- The rigour of risks control process, anticipation, evaluation, risk reduction and risk follow up

Workdays end at 5:30 pm The seminar takes place in Maison des Ponts 15 rue de la Fontaine au Roi 75011 Paris

# Thursday, 18<sup>th</sup> of June

# 9h30 Alain COINTET

#### Defence in depth

- History and interest of concept
- A systemic approach to control final
- effects on sensitive element such as men, system, company, environment
- Finality of defence and logic of hazard generation
- Risk acceptability levels
- Principles of defence means

# Friday, 19<sup>th</sup> of June

# 9h30 Alain COINTET

- How to identify and design a defence system?

- How to model it? For whom? What for?
- Defence system diagnosis: how to carry it out? What results in term
- recommendations?
- How to capitalize with reference frame?

- Synergy of functional and defence in depth approaches : clarification of actor's responsibilities (project managers, security expert, decision makers)

# ■ 16h00 Jean-Olivier LAVAL

Evaluations and closing of the seminar



abellis

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